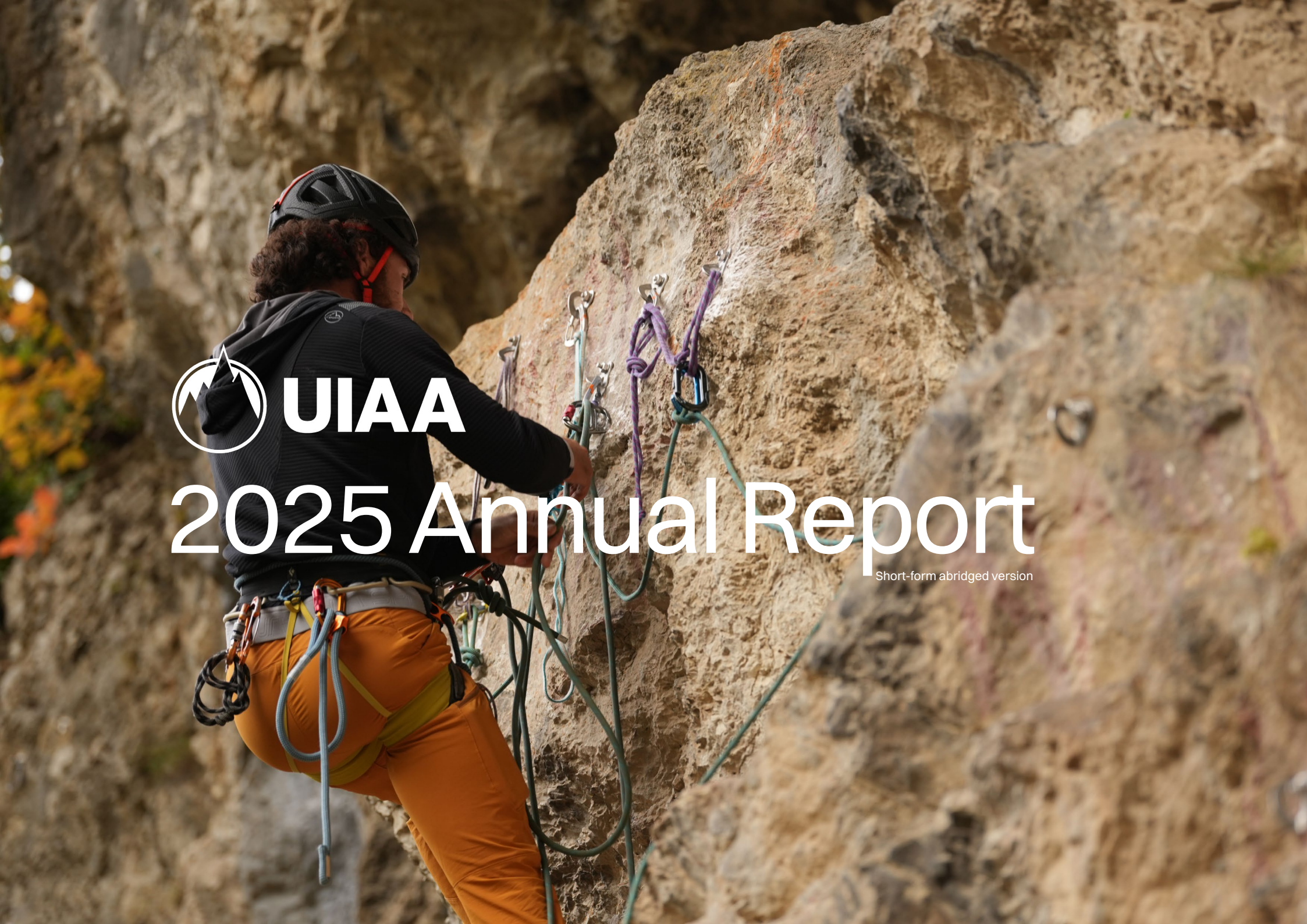




UIAA

2025 Annual Report

Short-form abridged version



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[Click here to view the full 2025 UIAA Annual Report](https://www.uiiaa-annual-report.org/2025) ↗

This is an abridged version of the 2025 UIAA Annual Report. The full UIAA Annual Report is entirely digital and can be viewed from the following link:

<https://www.uiiaa-annual-report.org/2025>

Please refer to page 11 of this document for more information.

President's Report



Greater concentration, greater focus and progress of the seven strategic priorities

As I outlined at the 2025 UIAA General Assembly in Kosovo, delegates hopefully picked up on both my optimism and my reflections on the positive direction that the UIAA is heading. We are more concentrated and more focused, thanks significantly to our new strategic priorities.

One of my personal highlights from 2025 was attending the 50th anniversary of the UIAA Safety Commission, held in Chamonix in April. I was last in Chamonix in 1979 when backpacking. And one thing had not changed, the weather was atrocious and I never saw Mont Blanc. Does it really exist? Or is a tourist attraction fabricated by the French, Swiss and Italians? It remains a mythical mountain for me.

It was really nice to observe the massive turnout for the SafeCom event and listen to many complex and technical discussions. The dedication and skill that supply that particular Commission is outstanding. And it is typical of many areas of the UIAA.

I'd like to also reflect on the change of Chief Executive Officer. Andre von Rotz succeeded Nils Glatthard as CEO in January. I was worried when Nils left because he had performed a great job and was very skilled at dealing with people and many challenging situations. Andre has really hit the ground running and not only ensured continued stability but brought his own personality and different interpretation to the role.

Over the past year, I have really enjoyed both the Executive Committee and Management Board meetings. I always did, but over the past year, they have taken on a new kind of persona. Everybody is involved, everybody is interested, bringing lots of good ideas. And I attribute a lot to the fact that we've set strategic priorities rather than a strategic plan. People have found the path clearer.

Here are my reflections on the seven strategic priorities:

Wider global representation

Thanks to our Working Group, efforts continue to strengthen the UIAA's global reach beyond its traditional Northern Hemisphere base. Significant growth has been observed in Central and South America, with progress in Asia and in Africa too.

Regional meetings and recruitment of new members are ongoing and attention given to membership fee structures to support smaller federations.

The UIAA has a stated ambition of representation from 100 member countries by 2032. We are well on track but wider global representation is not only about numbers. We need to support the financial and logistical barriers that remain challenges for some regions. Overall engagement and inclusivity are improving.

And these new members, they bring in different perspectives. It strengthens them and it strengthens us. It also leads to wider representation in our various structures including boards and commissions.

Financial Development

After being in some tight spots, the situation is now very encouraging. We've established partnerships of various levels with Lenovo, Fixe, Namah Ropes, Altezza Travel and Mammut as well as our continued relationship with the Petzl Foundation. These are steps to further developing sponsorships which will continue throughout 2026.

Although some deficits remain, projections indicate a balanced budget in 2026.

Efforts led by Yolanda de Both, Andre von Rotz, and the Finance and Audit team have improved fiscal management and sponsor relations. We need to continue looking at some service offerings to achieving greater financial self-sustainability. The overall financial outlook is positive, showing steady improvement since 2024.



UIAA President Peter Muir and members of the Management Board during the 2025 UIAA General Assembly in Kosovo

Safety Centre of Excellence

This is another area where the trend is positive. The Commissions - Safety, Medical and Legal Affairs, which form a natural part of the Safety Centre of Excellence are producing some great work. Likewise the Accident Reporting working group.

We had two new standards published and revisions to several others; we have a testing lab in North America for the first time; we witnessed a great collaboration between the Medical and Safety Commissions for the Mountain Sports Symposium in Kosovo and the Medical Commission engaged in a number of international events. I'd also like to credit the Mountaineering Commission for their support on a number of topics ensuring the UIAA has been more efficient and responsive to certain questions and tasks. In 2026, the Safety Commission meetings in Kalymnos, Greece will feature a number of important workshops notably on rock anchors, stress corrosion cracking and bolting.

Our communication team tells me that, through podcasts, social media and other campaigns, that safety is a massive draw in terms of people coming to the UIAA for information. It is a natural entry point for climbers to enter the world of the UIAA. And a word on the Mountain Voices podcast, which has seen us bringing a range of leading climbers and mountaineers under the UIAA umbrella.

Climate Change and Sustainability

This is a key priority and one which was in good shape even before it was defined as one of the seven priorities. The Mountain Protection Commission and its various working groups are doing a fine job. Partnerships with Lenovo and the King Albert Memorial Foundation for the Mountain Protection Award highlight tangible progress.

The Mountain Protection Award, and its new biennial model, remains an iconic project for us. We also committed significant resources to marking the International Year of Glacier Preservation and the inaugural World Glacier Day.

At the GA we hosted another Climate Change Summit, where the UIAA continued to work with member federations, large and small, in their own climate action plans and journeys. There is a maturity to what we are doing including with the Carbon Footprint Reporting, where we run the full report biennially allowing more time to conduct analysis.

In my mind, in-person occasions like this remain crucial. Online meetings are not as effective. However, online meetings allow us to remain in closer contact, to meet more regularly, to make quicker progress and when we meet in-person to be more efficient and streamlined.

Ice Climbing

Like finance, ice climbing was a contentious subject one year ago. It has been a remarkable turn-around. The newly-formed World Ice Climbing structure has exceeded expectations under its new governance model. It was a big mountain to climb. Led by JoAnne Carilli-Stevenson, World Ice Climbing Board Chair, and Rob Adie in the office, they have achieved a lot. It's a testament to finding the right people, delegating responsibility and letting them run with it and do it.

I have been impressed with the improved collaboration with event organizers and the clarity of responsibilities which have strengthened overall operations. The World Ice Climbing structure is made up entirely of experts and a broad range of stakeholders. The sport benefits from increased stability, with athlete representatives, organizers, and staff aligned under shared goals.

In terms of the Olympic Winter Games, we are not in a position to make promises or define targets but the World Ice Climbing Board remains in close discussions with the organizers of the 2030 Games in the French Alps.

More important is continuing to deliver a great UIAA Ice Climbing World Tour and thanks to the professional management, and clear direction and delegation within World Ice Climbing, we witnessed significant growth in terms of athletes, member federations and span of medallists during the 2025-2026 season. More in next year's report on this.

Training & Development

A decision was made to halt training activities in July. This was to allow a review of its operational and administrative structure to ensure that future training programme development would be built on stronger foundations. The first step in this approach was to create a Working Group with the remit to implement such a review.

Thanks to the work of this group, Training Commission activities will relaunch in the spring of 2026 thanks to a more structured approach than in the past and working closely to respond to the needs of our member associations. Training has been a success in the past and will be again in the future. Our plan is to integrate it more closely into the Safety Centre of Excellence. However, we need to ensure the model is sustainable.



Peter Muir addresses athletes, officials and fans at the 2025 UIAA Ice Climbing World Cup in Edmonton, Canada

Executive Review - President's Report

Likewise, on the subject of development, we have been conducting a review of our activities in youth and have received valuable input from our members. Youth activities, under a new Commission President and structure, will also relaunch in 2026. The future for training and youth programmes is positive. The framework for both will include standardised global certification procedures.

Rock Climbing & Hiking

Until now we have largely spoken about impressive or at least incremental progress. We need to focus more on delivering on rock climbing and hiking pledges in 2026. Work is already underway thanks to a number of dedicated focus groups.

Our UIAA Declaration, approved at the 2024 GA, includes a clear reference to hiking. Hiking initiatives within the Mountaineering Commission are currently in development and projects should soon come to fruition, thanks also to the support of delegates from the Italian Alpine Club, CAI.

Likewise rock climbing will witness some positive steps in 2026 chiefly in terms of the visibility provided by the UIAA. Both hiking and rock climbing have a critical mass which leads me back to my first point in terms of wider global representation.

Conclusions

One thing which is clear is how many of the seven strategic priorities rely on each other and are interlinked. In general terms, progress across these seven areas reflects a clear trajectory towards a stronger global presence, financial sustainability, and significant operational improvements.

There are areas to develop but the key thing is we know what they are. The focus is on continued collaboration and using our resources as efficiently as possible.

Thank you to the EC and MB for our enjoyable and fruitful collaboration, leadership and ensuring that the strategic priorities have remained on track. Thank you to all of the Commissions and volunteers who support the UIAA with countless hours of expertise and dedication. Thank you to the Office for your professionalism and commitment. Thank you to all member associations for supporting us and allow us to support your work.

Peter Muir, President of the UIAA

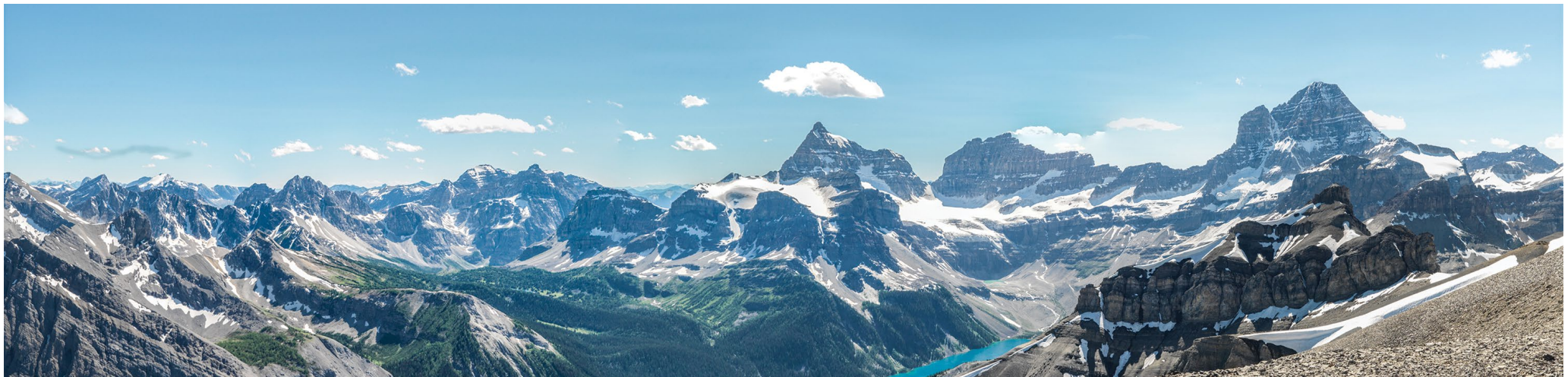



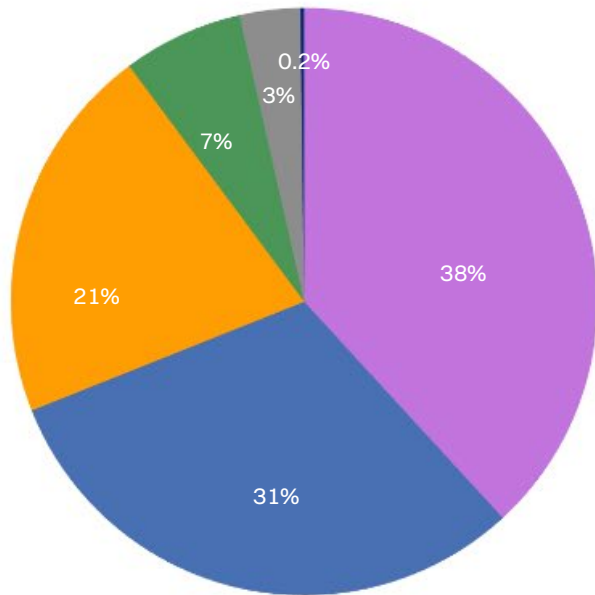
Image courtesy of Mountain Voices: The Mountain Legacy Project and a Century of Change in Western Canada

Financial Report

Income/ Expenses 2025

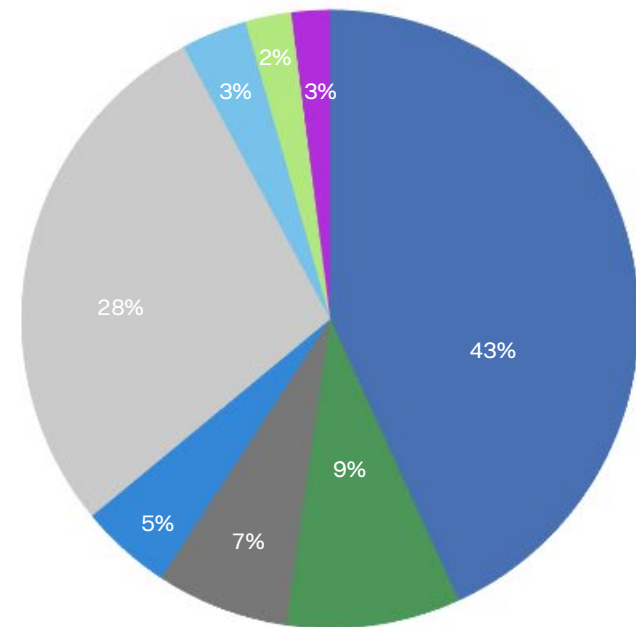
Income 2025

- Membership fees
- Ice Climbing
- Safety Label
- Other commissions
- Grants
- Donations/ Interest



Expenses 2025

- Staff
- Services
- Admin
- Meetings
- Ice Climbing
- Safety
- Other Commissions
- Communication



Note: Figures rounded up to the nearest %

P/L Statement 2024, Budget and Results 2025, Budget 2026

INCOME	Profit/Loss 2024	Budget 2025	Year End Result 2025	Notes (Year End Result 2025)	Budget 2026 (GA 2025)
Fees	340'200	330'000	342'000	Carryover from previous year and fewer accruals	360'000
Grants, Partnerships	20'000	10'000	30'000	New partnership agreements with Fixe, Namah Ropes and Altezza Travel	25'000
Projects and Commissions	499'700	630'200	521'340	New financial structure for Ice Climbing, higher revenues for Safety Label	391'500
Donations, others	4'000	10'000	1'900	Unrealistic budget for interest income and donations	8'000
Losses in receivables			-3'083	Accruals	
Inventory change				No change in inventory	
TOTAL INCOME	863'900	980'200	892'202		784'500
EXPENSES					
Staff	355'500	324'000	381'000	Addition of IC Event Coordinator and maternity cover	374'718
Services	76'200	76'500	80'540	Legal fees for SafeCom, additional communication for Ice Climbing in December	77'750
Administration. Office	64'700	63'300	61'250	Lower subscription fees	57'550
Meetings GA, MB, EC, CP, Office	62'700	52'000	42'300	Cost savings for online meetings and for MB Spring Meeting compared to 2024	55'000
Projects and Commissions	305'900	472'200	299'660	New ice climbing financial structure and expenditure split in 25/26 for Mountain Protection Commission	169'500
Communication	23'100	23'000	26'020	Higher expenditure on social media, podcasts and rising platform costs	30'000
Allocation to Reserve					
Depreciation and amortization of fixed assets			2'100	Fixed assets are now depreciated	
Extraordinary expenses / losses			1'536	Extraordinary expenses from FC, 23K accounted to general provisor	
TOTAL EXPENSES	881'800	1'011'000	894'406		764'518
NET RESULT (SURPLUS/LOSS)	-24'200	-30'800	-2'204	Balanced result for 2025: +CHF 28k vs budget. CHF 23k from incorrect accruals 24/25 posted via general provision. Otherwise: -CHE 25k result	19'982

Assets and Liabilities 2025 versus 2024

ASSETS - CHF	31 DEC 2025	31 DEC 2024	NOTES
Cash and cash equivalents	CHF 389,987	CHF 530,132	Decreased liquidity: no YoungOne sponsorship
Trade receivables	CHF 14,885	CHF 38,346	Payments were collected on time
Other short term receivables	CHF 9,321	CHF 1,312	Maternity benefits
Prepayments and accrued income/ assets	CHF 3,059	CHF 57,506	Payments were collected on time
Inventory	CHF 5,000	CHF 5,000	No change in inventory
Movable tangible fixed assets	CHF 2,110	CHF 0	New IT acquisitions will be depreciated
TOTAL ASSETS	CHF 424,362	CHF 632,297	
LIABILITIES - CHF	31 DEC 2025	31 DEC 2024	NOTES
Liabilities and shareholder's equity			
Liabilities from goods and service	CHF 0	CHF 4,447	
Current interest-bearing liabilities	CHF 1,268	CHF 7,626	Credit Card liabilities
Other short term liabilities	CHF 20,192	CHF 17,989	Withholding tax settlements
Accrued expenses and deferred income	CHF 20,250	CHF 185,727	No YoungOne sponsorship accrual
Total short term liabilities	CHF 41,710	CHF 215,789	
Long term liabilities			
General provision	CHF 89,789	CHF 118,328	Reduced by 2024 accrual 23k and currency losses
TOTAL LIABILITIES	CHF 131,499	CHF 334,117	
Funds: Solidarity, Access and Conservation	CHF 24,138	CHF 27,088	Solidarity payment to Alps museum
Capital of the association as per 1 January	CHF 271,092	CHF 295,265	As per UBS accounts
Result of the year / Profit Loss	CHF 2,367	CHF 24,173	Profit and Loss Statement
LIABILITIES AND SHAREHOLDER'S EQUITY	CHF 424,361	CHF 632,297	

Notes to the Financial Statements

Information on the principles applied in the annual financial statements, unless these are required by law

These annual financial statements have been prepared in accordance with Swiss law, in particular the articles on commercial accounting and financial reporting in the Swiss Code of Obligations (Art. 957 to 962).

OTHER INFORMATION REQUIRED BY LAW	2025	PREVIOUS YEAR
Declaration of the annual average number of full- time positions Average number of employees per year	Not more than 10 FTE	Not more than 10 FTE
Extraordinary, non-recurring or off-period income Membership fees received from prior years	0.00	8'855.00
Extraordinary, non-recurring or off-period expenses Write-off adjustment accrued expense 2024	1'536.80	0.00
Foreign currency rates applied EUR as of 31 December 2025 USD as of 31 December 2025	0.9305 0.79225	0.93845 0.90625

Finance Report by
Yolanda de Both, Andre von Rotz
- UIAA Finance & Audit WG



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3001 Bern

Report of the statutory auditor on the limited statutory examination
To the General Meeting of

UIAA - International Climbing and Mountaineering Federation, Bern

As statutory auditor, we have examined the financial statements (comprising the balance sheet, operating statement and notes) of UIAA - International Climbing and Mountaineering Federation for the financial year ended 31 December 2025.

These financial statements are the responsibility of the Management Board. Our responsibility is to perform a limited statutory examination on these financial statements. We confirm that we meet the licensing and independence requirements as stipulated by Swiss law.

We conducted our examination in accordance with the Swiss Standard on the Limited Statutory Examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of entity personnel and analytical procedures as well as detailed tests of entity documents as considered necessary in the circumstances. However, the testing of operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements do not comply with Swiss law and the articles of association.

Bern, 17 February 2026

BDO Ltd

Laurence Gilliéron

Auditor in Charge
Licensed audit expert

i.V. Dimitri Bretting

Enclosure
Financial statements

Management Board

This Board is composed of the 2025 UIAA General Assembly.

Confidential Representatives

- Bouchra Buihachou
- Young Hoon Oh
- Phil Powers
- Jean Micola
- Willy Montenegro
- Alan Brent

Representative Members

- Jocham Driessen
- Andrew Lyme
- Emir Mesiwagan
- Nima Nuru Sherpa
- Soren Trossad

Largest Federation Representatives

- David Angiola
- Josel Klanner
- Claudio Nicoli
- Pavlos Georgiades

UIA Member Representation

Executive Committee

UIAA Presidents

- 1991-1995: Court Charles (Ireland) & Edouard Weiss-Durand
- 1995-1997: Albert Joger
- 1997-1999: Jean Juge
- 1999-2003: Pierre Baubou
- 2003-2005: Carlo Spiganti
- 2005-2009: Pietro Segarini
- 2009-2013: Ian McInlay & David Alan Blackshaw
- 2013-2015: Pierre Lumbet (acting)
- 2015-2017: Mike Mortimer
- 2017-2021: Jussi Eskonen (acting)
- 2021-2023: Frits Viljand
- 2023-: Peter Muir

2025 UIAA General Assembly

- Martin Larciano
- Amr Chowdhury
- Yolanda de Bath
- Simon Allen
- Surya Kharmaba
- Yongfeng Wang

Part 4: Competition Sport - International Skyrunning Federation Report

International Skyrunning Federation

With major developments implemented in 2024, 2025 saw the continued expansion of these projects and the introduction of new ones.

- Continental Championships +
- Youth Skyrunning World Championships +

Communication

The Communication department of the UIAA is responsible for the federation's external communications, the UIAA's digital platforms, social media, and supporting UIAA commissions, working groups and member federations with all communication-related needs. It is also the main contact point for media requests.

The calendar year 2025 witnessed impressive growth across a number of communication platforms.

In numbers:

12	103	541,017
Episodes of Mountain Voices podcast	Number of countries Mountain Voices podcast has been downloaded	Website page views
77	33%	162
		6,800,000

Part 1: Executive Review - Strategic Priorities

For the years 2025-2028 the UIAA has set seven priorities for development:

- Wider global representation +
- Rock climbing and hiking +
- Ice climbing +
- Safety Centre of Excellence +
- Training and development +
- Climate change and sustainability +
- Financial development +

Guide to using the 2025 UIAA Annual Report

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Best viewed in full screen mode

Best viewed in desktop or tablet mode

The main menu is in the top right corner



UIAA

International Climbing and Mountaineering Federation
UNION INTERNATIONALE DES ASSOCIATIONS D'ALPINISME

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